APPENDIX A

(A) General questions:
(A) Age Sex:Male Female
Occupation: Government employee Businessman
Villager Student Monk
No work NGO
Others specify
(B) Please answer the following questions using your
own perceptions or experiences.
Identification: Doctor staff Patient
1. What are the Three main problems in the OPD?
I.
II.
III.
2. What are the three main causes of Long waiting
time in the OPD?
I.
II.
III.

2.	Process	s flow	analysis.	Actual	measurement	of	time
at	each se	ervice	point.				
Sta	arting '	Time .	Day:M	Ion 🗆 Tu	e Wed Th	u []
	Fri	sat[

(B) Time Motion Analysis

Name of the service point	Waiting time in minutes	Service time in Minutes.
Registration		
Physicians' chamber		
Pharmacy		
X-ray		
Laboratory		
Total Time		

(C) Patient satisfaction survey.

Please **circle** the number that best represents your ratings.

Scale: 1= very dissatisfied 2= dissatisfied 3= fair
4= satisfied 5= very satisfied.

1. Registration section.

waiting time at the registratio1	2 3	3 4	1 .	5
Helpfulness of the persons	2 3	3 4	4 .	5
Politeness of the persons	2 3	3 4	4 .	5
Competency of the persons1	2 3	3 4	4 .	5
Comfort of the waiting room	2 3	3 4	4	5
2. Physicians Chamber.				
Waiting time before check up by the doctor 1	2	3	4	5
Courtesy of the doctor1	2	3	4	5
Doctors concern to explain the problem,				
test and treatment1	2	3	4	5
Doctors concern for your privacy1	2	3	4	5
Competency of the doctor1	2	3	4	5

Any comments (good of bad experience)	• • •	• • •	• •	
			• •	
3. Pharmacy Section.				
waiting time before you got the medicenes1	2	3	4	5
helpfulness of the pharmacy staff1	2	3	4	5
Politeness of the pharmacy staff1	2	3	4	5
Pharmacist concern to explain the dosage,				
how and when to take and reactions1	2	3	4	5
4. X-ray Section.				
Waiting time before the x-ray was taken1	2	3	4	5
Helpfulness of the staff1	2	3	4	5
Staffs' concern for your privacy1	2	3	4	5
Competency of the x-ray staff1	2	3	4	5
5. Laboratory Section.				
Waiting time before the sample was taken1	2	3	4	5
Helpfulness of the staff1	2	3	4	5
Staffs' concern for your privacy1	2	3	4	5
Competency of the staff to take samples1	2	3	4	5

6. Overall rating.

Degree to which staff cared for you1	2	3	4	5
Degree to which you had to wait for				
overall services in the OPD1	2	3	4	5
Degree to which you are satisfied with				
overall services	2	3	4	5

APPENDIX B

The tables that will be used for the data analysis are as follows.

Time motion analysis.

TABLE 1

Service category	No.	wait Range (min)	Mean Wait (min)	Serve Range (min)	Mean Serve (min)	Serve/ Wait Ratio.
Registration						
Physicians section						
Pharmacy						
Laboratory						
X-ray						
Total						

6. Age distribution of the respondents.

TABLE 2

Age	Number	Percentage
15-24		
25-34		
35-44		
45-54		
over 55		

Sex Distribution.

TABLE 3

Sex	Number	percentage %
Male		
Female		
No response		

Occupation of the respondents.

TABLE 4

occupation	number	percentage %
Govt.Employee		
Businessman		
Farmer		
Student		
Monk/Gomchen		*
Private worker		
Others		

Physicians section. TABLE 5

Service factors	Total	1	2	3	4	5
Wait.time						
Courtesy						
Concern to explain						
Concern to privacy						
Competency						
Total		-				

Registration section. TABLE 6

Service Factors	Total	1	2	3	4	5
Wait. time						
Helpfulness						
Politeness						
Competency						
Comfort of waiting						
Total		-				

Pharmacy section. TABLE 7

Service Factors	Total	1	2	3	4	5
Waiting time						
Helpfulness						
Politeness						
Concern to explain						
Total						

X-ray section. TABLE 8

Service Factors	Total	1	2	3	4	5
Waiting time						
Helpfulness						
concern for privacy						
competency						
Total						

Laboratory section. TABLE 9

Service Factors	Total	1	2	3	4	5
Waiting time						
Helpfulness						
Concern for privacy						
Competency						
Total						

Overall Rating of the services. TABLE 10

OVERALL RATING	Total	1	2	3	4	5
Staff care						
Waiting time						
Overall service						
Total						

APPENDIX C

SECONDARY DATA FROM JDW NATIONAL REFERRAL HOSPITAL.

FIGURE 1

Hourly variations of the patients in a day in OPD.

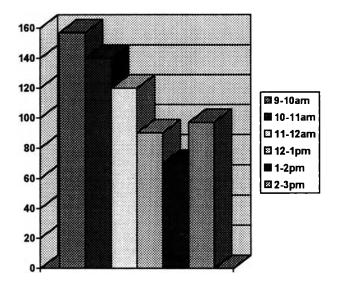
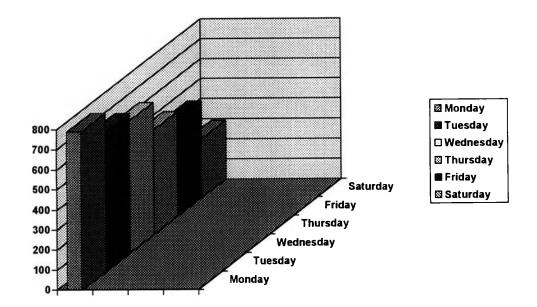


FIGURE 2

Daily average number of patients in a week.



TOTAL OPD CASES PER YEAR.

YEAR	TOTAL OPD
1993	118715
1994	124119
1995	169097

OPD ATTENDENCE FOR 1ST WEEK IN JANUARY, 1995						
02/01/95	MON.	110	0	110		
02/01/95	TUES.	689	5	694		
03/01/95	WED.	426	60	476		
04/01/95	THURS.	409	60	469		
06/01/95	FRI.	351	60	411		
07/01/952	SAT.	247	44	291		
232		-11				
	TOTAL	2232	219	2451		

OPD ATTEDENCE FOR 1ST WEEK IN JULY, 1995						
DATE	DAYS	NEW	OLD	TOTAL		
03/07/95	MON.	557	233	790		
04/07/95	TUES.	440	256	696		
05/07/95	WED.	428	230	668		
06/07/95	THURS.	354	168	522		
07/07/95	FRI.	46	0	46		
08/07/95	SAT.	367	245	612		
	TOTAL	2192	1132	3324		

STUDENT'S CURRICULUM VITAE

Name Gado Tshering Nationality Bhutanese Date of Birth 8 May,1959.

Education

1984 MBBS Government Medical College, Patiala, Punjab, India.

Management of TB Control Programme at District level, NTI, Bangalore, India

Area of Interest

Health Administration

Work Experience

District Medical Officer(DMO) Department of Health, Bhutan

Co-ordinator of National TB Control Programme, (NTCP), Bhutan.

Dy.Suprintendent of JDW National Referral Hospital, Thimphu, Bhutan.